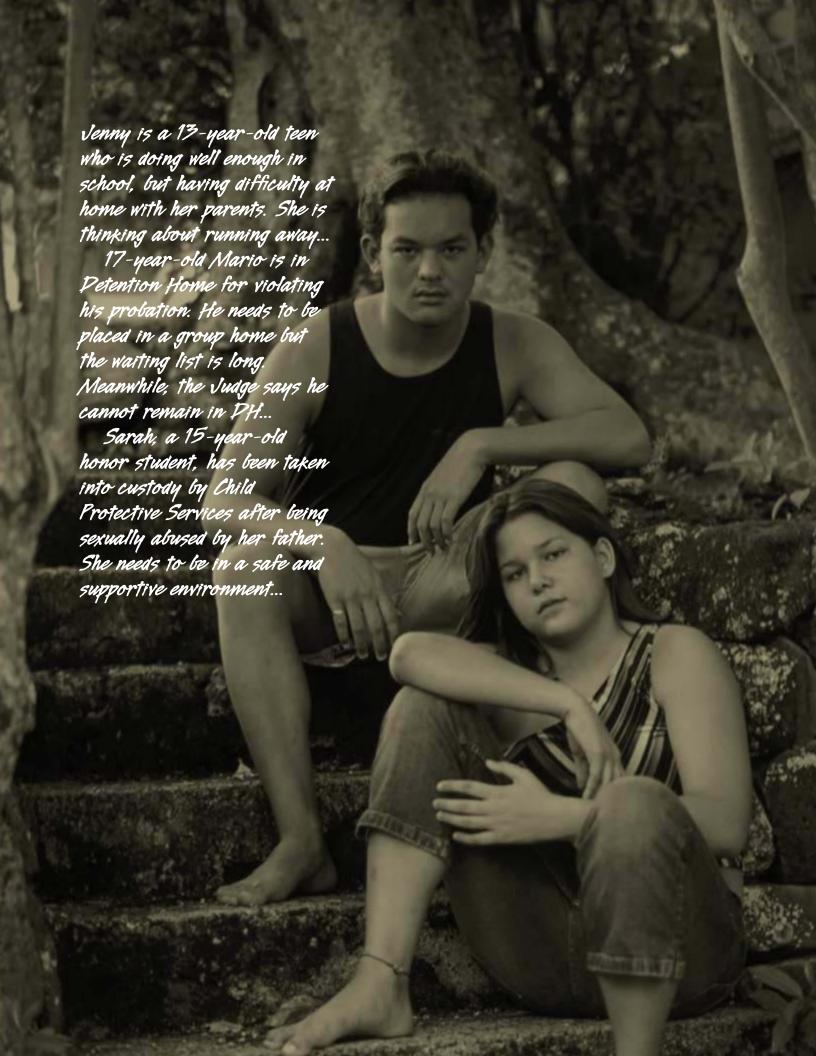
Bringing Youth Services Together





What do these youth have in common? Like hundreds of others throughout the State of Hawaii, they received services through Hale Kipa when they were going through difficult times in their lives.

For over three decades, Hale Kipa has provided services to teens like these through intervention, shelter services, foster care, group homes and outreach.

Over the years, much has changed in the organization as it has grown to oversee dozens of programs throughout the state. But this much has remained the same: adolescence is a tumultuous time in all cases, but for those who are going through a crisis, the turmoil can be devastating. Having a place to turn for support can make all the difference. For 32 years and for thousands of youths, Hale Kipa has been that support.

As the maze of social services that are available to our youth in distress continues to grow more complicated, Hale Kipa is committed to help direct youth to get the assistance they need. We are also committed to helping our community and our government officials sort through the options of care to make the most of our state's limited resources.



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Falling between the cracks, feeling alone, separated from family, and afraid are just a few of the words that can describe the youth Hale Kipa has served throughout its thirty-plus year history. One would think that if Hale Kipa has been successful there should be fewer youth who need shelter, but the challenges for today's youth are even greater than they were thirty years ago. The temptation of the drug culture, the stress on family relationships, and a world that doesn't seem to have enough time to care, put many of our youth in what they believe to be hopeless situations.

As an organization of people who care, the staff and volunteers of Hale Kipa have extended a hand to our youth, striving to keep those youth from falling between the cracks. While Hale Kipa has grown tremendously over the past thirty years, the first step of gaining control over their lives for our youth begins with the hand extended in help and in love. Despite the fact that Hale Kipa has grown from one shelter and a couple hundred thousand dollar budget to a multi-million dollar operation with more than fifteen sites, it recognizes that it cannot provide for all of the needs of our youth. However to insure that no one falls through the cracks, Hale Kipa has undertaken a vigorous effort to work and partner with other agencies who can provide the services that our youth need. These partnerships and collaborations help insure that our youth will gain what they need to become strong and healthy members of our community and who, in the future, may be able to give back as much, if not more, than they received.

Fortunately, the leadership at the helm of Hale Kipa has the vision and the drive to build a system of integrated services for which our youth have indicated a need. It is a leadership, fortified by a diverse and strong staff, that looks forward and builds on the successes of the past. It is a team that is sensitive and aware of the changing needs of our youth and advocates for changes in the system that serve our youth. The world around our youth is changing every single minute and Hale Kipa is changing to meet their needs now and into the future. And while change is inevitable, one thing is for sure, that Hale Kipa will always be there with extended hands to help and support.

> Lowell Kalapa President, Board of Directors

EXECUTIVE DIRECTOR'S MESSAGE

At a recent legislative hearing involving the Office of Youth Services, questions were raised regarding the existence of a coordinated or integrated approach to planning for youth services in the State of Hawaii. Sadly, there isn't any. In fact, the fragmentation of youth services, gaps in services, or duplication of services are among the most critical concerns that we providers have about the current situation. An umbrella organization, one that could allocate resources and insure proper care across the system is the Holy Grail of youth service issues.

The cause of the current state of affairs is not hard to pinpoint. State agencies each have their own specific legislative mandates to address one portion of the total needs for youth in the State of Hawaii. The Child & Adolescent Mental Health Division, the Office of Youth Services, Family Court and the Department of Human Services, among others, each focus somewhat narrowly on the specific needs of certain populations of youth. Unfortunately, this increases the possibility that gaps in services exist and even worse, in an era of scarce resources, that there may be wholesale duplication of services.

In a perfect world, all services that are provided for youth would come under a single umbrella agency. This would ensure comprehensive planning, as well as integration of services. This vision for an integrated youth service system must confront a variety of obstacles, not the least of which is inertia. Many of these groups are simply more comfortable doing things the way they have always been done. In addition, many agencies have budgets and staff to justify and protect. Finally, there is the crippling perception on the part of certain individuals and groups that they alone have a unique ability to protect the interests of certain populations and provide for them.

At Hale Kipa, we continue to advocate for a much more integrated way of looking at the needs of children and youth in Hawaii. A way that emphasizes collaboration and communication between disparate agencies, and that insures no one falls through the cracks. As we wrap up another year of providing Hawaii's youth with a wide range of services, we hope that we can effectively make a case with the legislature that the integration of youth services is ultimately to the benefit of the community at large. That integration will result in more effective services for youth and a better response to their needs and those of the community at large.

Punky Pletan-Cross

Executive Director



| FINANCIALS | 1 1 | |
|---------------------------------|-------------|-------------|
| June 30, 2001 and 2000 | | |
| REVENUE and SUPPORT | 2001 | 2000 |
| Program Service Fees | \$3,992,765 | \$2,711,087 |
| Government Grants | 2,581,474 | 2,286,722 |
| Aloha United Way Allocation | 207,576 | 201,332 |
| Contributions | 161,038 | 244,782 |
| Foundations Grants | 75,290 | 109,486 |
| Interest Income | 14,091 | 11,339 |
| Other Income | 2,667 | |
| Total Revenue and Support | \$7,034,901 | \$5,564,748 |
| EXPENSES and LOSSES | | |
| Program Services | \$6,219,682 | \$5,156,102 |
| Management and General | 534,976 | 501,344 |
| Fundraising | 25,146 | 12,686 |
| Total Expenses and Losses | \$6,779,804 | \$5,670,132 |
| Change in Net Assets | \$255,097 | (\$105,384) |
| Net Assets at Beginning of Year | \$723,429 | \$828,813 |
| Net Assets at End of Year | \$978,526 | \$723,429 |

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Statewide Shelter

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Two years ago, my son Yuan failed the 9th grade after six months in the adolescent residential program of a family treatment center. He was then accepted by an adolescent day-treatment program. However, they kicked him out in only a few weeks.

Yuan moved in with a Hale Kipa therapeutic foster family that provided him a warm home and therapeutic care. Hale Kipa's Social Workers and Educational Assistants met with him weekly. They worked closely with the school on Yuan's emotions, behaviors and academic work. They also provided him weekly group therapy sessions at the Hale Kipa office.

Yuan started to change. He started to calm down and was able to focus on his academic work. Puring his weekend visit at home, he started reading books, cleaning dishes and rooms, and started to treat his parents with respect. He received a 3.4 GPA in school for that year. Without Hale Kipa, I wouldn't have my son back as a successful and happy young man.

-Hong Chen, Ph. D.



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